





## Optimizing productivity and efficiency

### What is the difference between Productivity vs. Efficiency

#### **Productivity**

Focuses on outcomes

Refers to the amount of work that can be completed in a certain period

Measures production, output, or performance rates

Focuses on quantity, such as number of experiments are conducted

Measure output per unit input to gauge efficiency



Time management

### What is the difference between Productivity vs. Efficiency

Productivity	Efficiency
Focuses on outcomes	Focusses on improving processes
Refers to the amount of work that can be completed in a certain period	Refers to how well resources (e.g. time & money) are used to complete tasks
Measures production, output, or performance rates	Measures how many resources are needed for a given task
Focuses on quantity, such as number of experiments are conducted	Focuses on quality, such as how well a task is completed or the quality of the output
Measure output per unit input to gauge efficiency	Uses least amount of resource to achieve highest output



Time management

Optimizing resources

### Time management

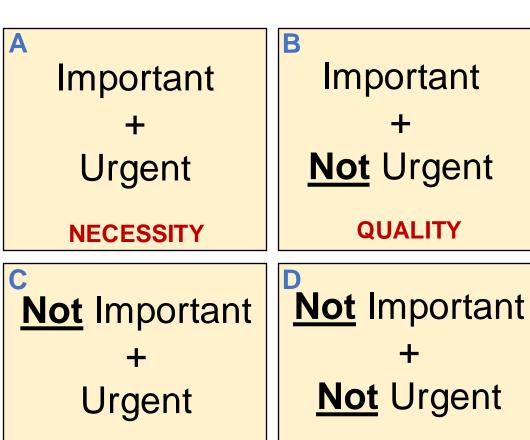
Good time management takes a shift in focus from **activities** to **results**.

Being busy isn't the same as being effective. For many people, the busier they are, the less they actually achieve.

### The Eisenhower Matrix: Important vs. Urgent Tasks

**MPORTANCE** 

- A. Do ASAP
- B. Appoint to undisturbed periods of time
- C. Drop/delegate or do in periods of low performance
- D. Drop!!!!!!



**DECEPTION** 

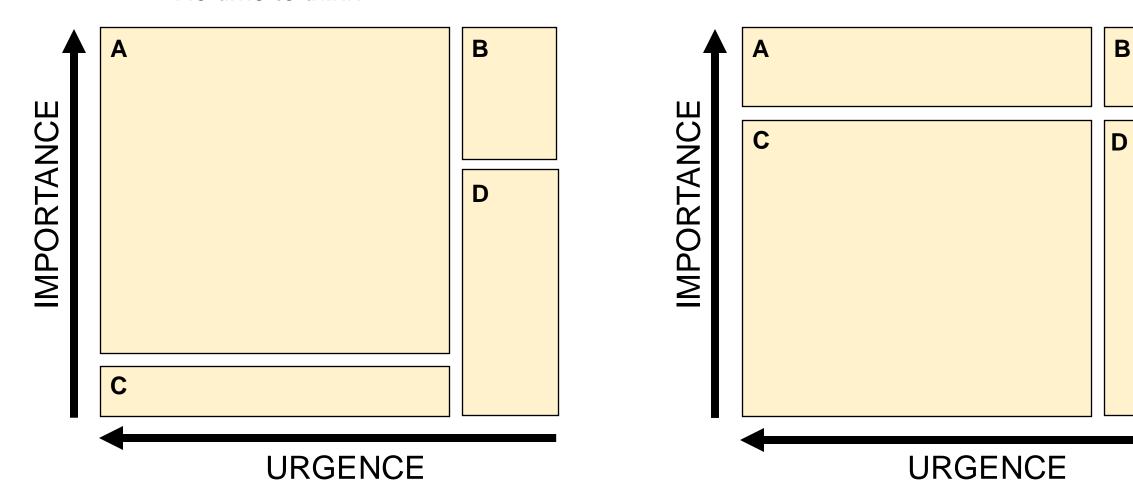
**URGENCY** 

**WASTE OF TIME** 

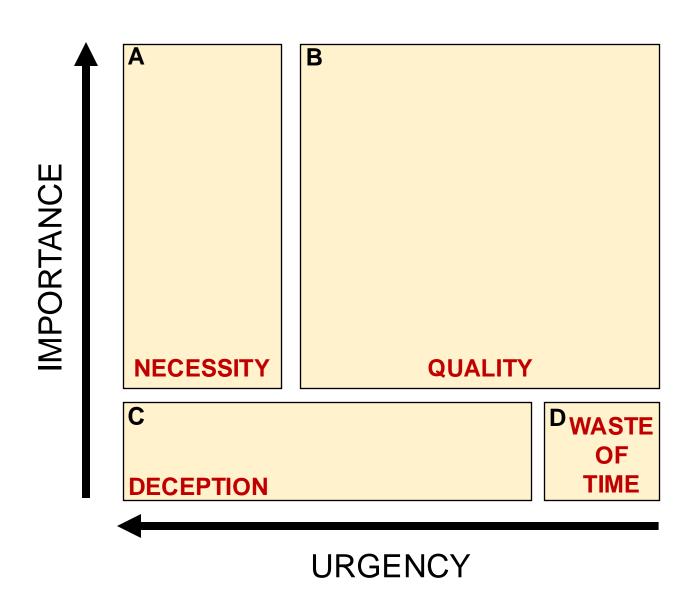
### The Eisenhower Matrix: Important vs. Urgent Tasks

- Stress
- Burnout
- Constant putting out fires
- No time to think

Feel out of controlNot achieving objectivesShort term focus



### The Eisenhower Matrix: The ideal balance



Important
+
Urgent
NECESSITY

Important
+
Not Urgent
QUALITY

C
Not Important
+
Urgent
DECEPTION

Not Important
+
Not Urgent
waste of time

Use the <u>handout</u> to list ~15 typical activities of your daily work/life.

- 2. Fit your activities into the Eisenhower matrix.
- 3. Compare and discuss your assignments with your colleagues.

**URGENCY** 

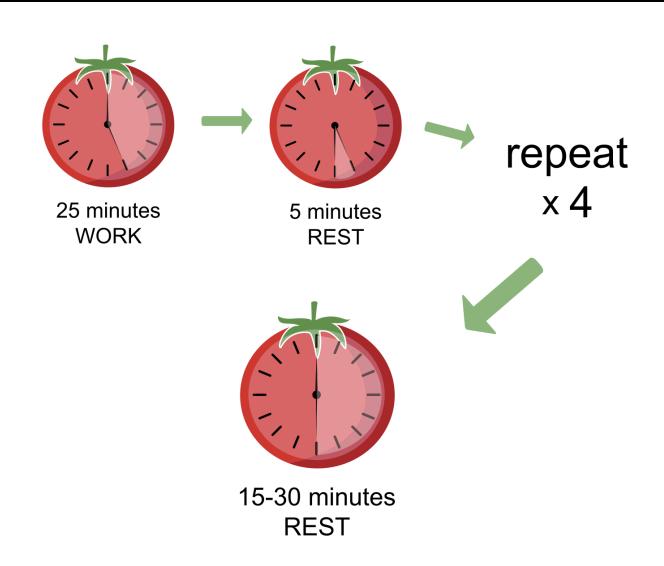
20 minutes

### Time management: The Pomodoro Technique

# Breaks down tasks into smaller chunks:

- Work for 25 mins, break for 5 mins
- Repeat 4 times and then take a longer break

Every pomodoro provides an opportunity to improve upon the last!!



### Time management: Parkinson's Law

British historian Cyril Northcote Parkinson: "work expands so as to fill the time available for its completion."

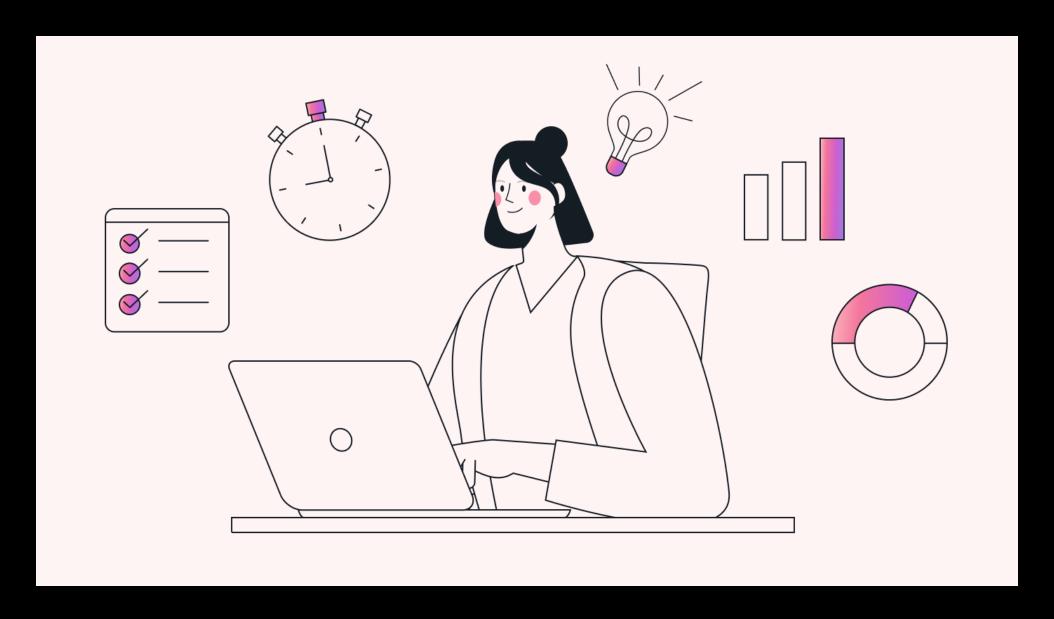
Limit time for tasks: Give yourself 20 minutes in the morning to answer emails

Set a deadline: Give yourself specific time and cut it in half

Get tasks completed early: Set earlier goals for tasks prior to the deadline

**Try working without a computer charger:** Forces you to complete tasks before your computer dies!

# **Efficiency: Optimizing resources**



### Efficiency: What stops people being efficient?

A. Slow and ineffective processes



Reduce distractions to maintain primary focus (e.g. admin, simplify processes)

**B.** Lack of clarity or direction in objectives



Prioritize objectives to optimize time & resource management

C. Too many restrictions



Ensure you have sufficient freedom to maximize creativity & innovation

D. No tools – or the wrong tools/equipment



Evaluate tools/equipment provided & raise issues

E. Personal challenges



Take time to balance personal challenges & take breaks!

### Efficiency: reducing procrastination

Unnecessarily postponing decisions or actions – is linked to higher stress levels & lower wellbeing

### Why do we procrastinate?

- 1. Fear of failure
  - Overvaluing other people's responses to your work
    - Perfectionism
    - Protecting your self-esteem
- 2. Fear of success or exceeding expectations
  - Afraid of what happens if we are successful
- 3. Difficulty making decisions
- 4. Uncertainty of what is expected
- 5. Excitement of last-minute work
- 6. Belief you work better under time pressure

- 7. Unpleasant tasks
- 8. Challenging projects
- 9. Poor time management skills
- 10. Lack of motivation

And many more.....

### Discuss in groups:



- 1. What tasks do you tend to procrastinate on the most?
- 2. What do you do when you are procrastinating?
- 3. What are some ways you motivate yourself to get started?

20 minutes

### Use SMART goals to set clear, achieveable & measureable objectives



achieve it?

revenue growth?

achieve?

achieved it?

Source: https://medium.com/

this by?

### Balancing productivity and efficiency

A. Establish clear goals

Break goals into manageable tasks to track progress

**B.** Prioritize tasks

Know what needs attention first. Also prevents procrastination

C. Master delegation

Allocate tasks to the right people with the skills to complete them

D. Take regular breaks

Your brain needs regular rest to work optimally.

**E.** Limit interuptions

Turn off social media, emails etc. as quiet workspaces help with focus

F. Encourage feedback



Helps to refine work processes

Source: https://www.usemotion.com/blog/efficient-vs-productive

